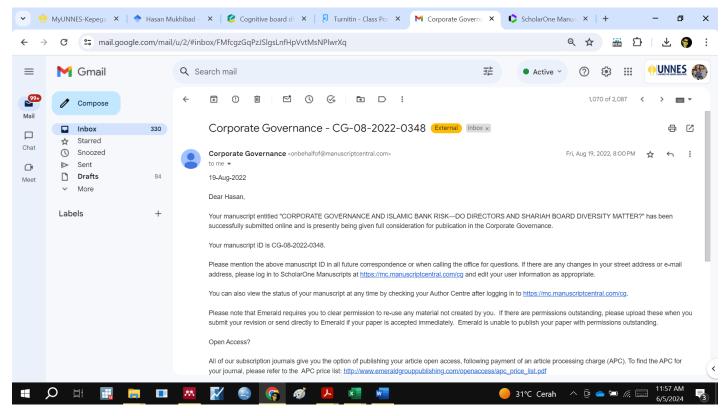
BUKTI KORESPONDENSI JURNAL JUDUL:

CORPORATE GOVERNANCE AND ISLAMIC BANK RISK–DO THE DIRECTORS' AND THE SHARIAH BOARD'S DIVERSITY ATTRIBUTES MATTER?

TERBIT PADA CORPORATE GOVERNANCE: THE INTERNATIONAL JOURNAL OF BUSINESS IN SOCIETY (INDEKS SCOPUS, Q1)

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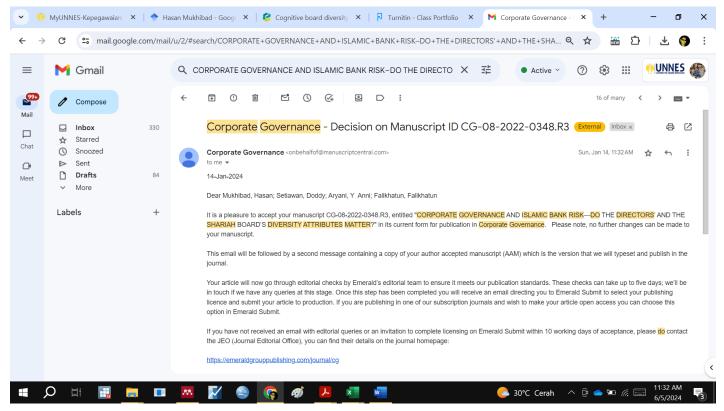
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Meet	DraftsMore	84	13-Nov-2022 Dear Mr. Mukhibad:	
	Labels + Manuscript ID CG-08-2022-0348 entitled "CORPORATE GOVERNANCE AND ISLAMIC BANK RISK—DO DIRECTORS AND SHARIAH BOARD DIVE which you submitted to the Corporate Governance, has been reviewed. The comments of the reviewer(s) are included at the bottom of this letter.			
			The reviewer(s) have recommended major revisions to the submitted manuscript, before it can be considered for publication. Therefore, I invite you to respond to the reviewer(s)' comments and revise your manuscript. In addition to that, cite at least 10 relevant articles from our paper.	
		To revise your manuscript, log into https://mc.manuscriptcentral.com/cg and enter your Author Centre, where you will find your manuscript title listed under "Manuscripts with Decisions." Under "Actions," click on "Create a Revision." Your manuscript number has been appended to denote a revision.		
			You will be unable to make your revisions on the originally submitted version of the manuscript. Instead, revise your manuscript using a word processing program and save it on your computer. Please also highlight the changes to your manuscript within the document by using the track changes mode in MS Word or by using bold or coloured text.	
			Once the revised manuscript is prepared, you can upload it and submit it through your Author Centre. The deadline for uploading a revised manuscript is 12-Feb-2023 from receiving this email. If it is not possible for you to resubmit your revision within this timeframe, we may have to consider your paper as a new submission.	
			When submitting your revised manuscript, you will be able to respond to the comments made by the reviewer(s) in the space provided. You can use this space to	
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Permohonan Revisi Kedua

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			Manuscript ID CG-08-2022-0348.R1 entitled "CORPORATE GOVERNANCE AND ISLAMIC BANK RISK—DO THE DIRECTORS' AND THE SHARIAH BOARD'S DIVERSITY ATTRIBUTES MATTER?" which you submitted to the Corporate Governance, has been reviewed. The comments of the reviewer(s) are included at the bottom of this letter.
			The reviewer(s) have recommended major revisions to the submitted manuscript, before it can be considered for publication. Therefore, I invite you to respond to the reviewer(s)' comments and revise your manuscript.
			To revise your manuscript, log into https://mc.manuscriptcentral.com/gg and enter your Author Centre, where you will find your manuscript title listed under "Manuscripts with Decisions." Under "Actions," click on "Create a Revision." Your manuscript number has been appended to denote a revision.
			You will be unable to make your revisions on the originally submitted version of the manuscript. Instead, revise your manuscript using a word processing program and save it on your computer. Please also highlight the changes to your manuscript within the document by using the track changes mode in MS Word or by using bold or coloured text.
			Once the revised manuscript is prepared, you can upload it and submit it through your Author Centre. The deadline for uploading a revised manuscript is 30-Jul-2023 from receiving this email. If it is not possible for you to resubmit your revision within this timeframe, we may have to consider your paper as a new submission.
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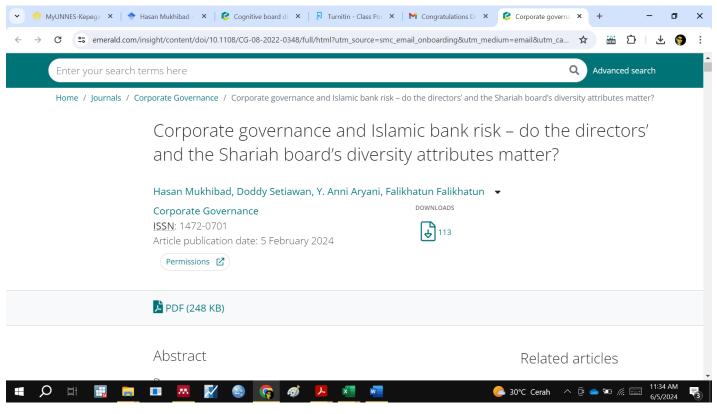
Penerimaan Artikel



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	Labels	+	You now have free, ongoing access to your published work for personal use. Simply click the title below.	1
			 Corporate governance and Islamic bank risk – do the directors' and the Shariah board's diversity attributes matter? Corporate Governance 	
			It is the final version of your work and can be cited via the DOI, downloaded, and shared as per the guidance <u>here</u> .	
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CATATAN REVISI

REVISI TAHAP 1

Referee 1st

No. & Indicators	Referee Comments	Our Comments
	Improve the readability of the	Thank you very much. We have revised
	paper.	all referee suggestions. Our revision
		notes are described in this table.
1. Originality: Does the paper	The study examines the	Thank you very much. This study
contain new and significant	impact of the board of	broadens the IBs risk assessment
information adequate to justify	directors on the shariah	(RDRRR and EBFR) and the BOD and
publication?	supervisory board	SSB diversity studies in terms of
		education level, experience, cross-
		membership, and gender.

No. & Indicators	Referee Comments	Our Comments
2. Relationship to Literature: Does	Need to establish a sound	We have replaced ROL in the literature
the paper demonstrate an adequate	theoretical base for the	review section (see page 4-6 with yellow
understanding of the relevant	research, ROL does not seem	<mark>highlight).</mark>
literature in the field and cite an	sufficient to put the arguments	
appropriate range of literature		
sources? Is any significant work		
ignored?		
3. Methodology: Is the paper's	The method is appropriate but	We use panel data regression (FE or RE).
argument built on an appropriate base	needs a more theoretical base	Our decision to use the FE/RE is based
of theory, concepts or other		on the Hausman test. Following Rashid
ideas? Has the research or equivalent		& Karim, (2018), this study chose
intellectual work on which the paper		between FE and RE based on the
is based been well designed? Are the		Hausman test where a p-value of more
methods employed appropriate?:		than 0.05 would recommend using RE
		and vice versa. Also, we used a robust
		standard of error to solve violated
		assumptions (autocorrelation,
		heteroscedasticity) in the regression
		model, as recommended by Hoechle,
		(2007). Choosing option vce (robust) for
		most of the estimations in stata
		consistently solved heteroscedasticity, or
		"White" standard errors. This method
		was also used in the study of Duppati et
		al. (2019), Aggarwal et al. (2019), and
		Almutairi & Quttainah (2017). we add
		this argument at page 14 with yellow
		highlight.
4. Results: Are results presented	Results fail to convey the	We have revised the discussion section.
clearly and analysed	message significantly. It	See page discussion section, page 17-20
appropriately? Do the conclusions	seems only the statistical	with yellow highlight).

No. & Indicators	Referee Comments	Our Comments
adequately tie together the other	interpretation only. Need to	
elements of the paper?:	write it specifically.	
5. Implications for research, practice	Fails to convey the	We have added theoretical implications
and/or society: Does the paper	significance of the outcome	and practical implications at sub-section
identify clearly any implications for		5.1 and 5.2 (see page 23-25 with yellow
research, practice and/or		<mark>highlight</mark>).
society? Does the paper bridge the		
gap between theory and practice?		
How can the research be used in		
practice (economic and commercial		
impact), in teaching, to influence		
public policy, in research		
(contributing to the body of		
knowledge)? What is the impact		
upon society (influencing public		
attitudes, affecting quality of		
life)? Are these implications		
consistent with the findings and		
conclusions of the paper?:		
6. Quality of Communication: Does	May improve readability	Our articles have been proofread by
the paper clearly express its case,		professional proofreaders.
measured against the technical		
language of the fields and the		
expected knowledge of the journal's		
readership? Has attention been paid		
to the clarity of expression and		
readability, such as sentence		
structure, jargon use, acronyms, etc.		

Referee 2nd

No & Indicators	Referee Comments	Our Comments
	The manuscript is a good effort on	Thank you very much. We have
	the subject however, it could further	revised all referee suggestions. Our
	improve by incorporating the	revision notes are described in this
	following submissions.	table.
	1. In abstract, 68 Islamic banks'	1. We have added a description of
	region or country was not	the samples <mark>(see page 1 with yellow</mark>
	mentioned. Please refer it.	highlight). Description of sample
		research (bank name and country)
		in appendix (page 39-40)
	2. The literature review need	2. We have revised the literature
	extension with the prospective of	review section (see page 4-6 with
	generalized debate on the issue and	yellow highlight)
	then specific literature may be	
	included in it.	
	3. The manuscript is a mechanical	3. We have revise discussion
	exercise, theoretical foundation is	section (see page 17-20 with
	completely missing and not even not	<mark>yellow highlight)</mark> .
	entwined in results or discussion.	
	4. The methodology is appropriate	4. Based on bankscope databased
	and is good applied. However, the	(one of our research data sources),
	sample size of just 68 IBs is not	there are 279 IBs worldwide.
	justifiable please explain it.	However, not all the data we need
		is provided by bank scope data
		based (such as BOD and SSB
		diversity). We traced the bank's
		financial statements from the
		website of each IBs and we found
		only 166 IBs. Out of 166 IBs, only
		68 IBs have EBFR. EBFR is one
		type of risk that we use. EBFR
		emerged from EBF products. The
		number of IBs distributing EBF

No & Indicators	Referee Comments	Our Comments
		products is still limited (Chong &
		Liu, 2009; Salman & Nawaz,
		2018). This condition causes only
		68 banks to be used as the research
		sample. We realize that the small
		number of research samples is our
		limitation. We have added this
		limitation at the limitations section
		(see page 24 with yellow
		<mark>highlight)</mark> .
	5. Finally, the discussion and	We have added theoretical
	conclusion are presented reasonably	implications and practical
	however, they could be better if	implications at sub-section 5.1 and
	more in-depth discussions are in	5.2 (see page 23 with yellow
	place in relation to literature	<mark>highlight</mark>).
	contributions and policy	
	implications keeping in view the	
	applied theories.	
1. Originality: Does the paper	Yes	Thank you very much.
contain new and significant		
information adequate to justify		
publication?:		
2. Relationship to	yes however they need extension	We have added two theoretical
Literature: Does the paper	with the prospective of generalized	perspectives to explain board
demonstrate an adequate	debate on the issue	diversity \rightarrow RDT and Economic
understanding of the relevant		and Social Psychology. See page 4
literature in the field and cite an		(literature review section) with
appropriate range of literature		<mark>yellow highlight.</mark>
sources? Is any significant work		
ignored?:		
3. Methodology: Is the paper's	yes and appropriate	Thank you very much.
argument built on an appropriate		

No & Indicators	Referee Comments	Our Comments
base of theory, concepts or other		
ideas? Has the research or		
equivalent intellectual work on		
which the paper is based been well		
designed? Are the methods		
employed appropriate?:		
4. Results: Are results presented	that could be better if more in-depth	We have added theoretical
clearly and analysed	discussions are in place in relation to	implications and practical
appropriately? Do the conclusions	literature contributions and policy	implications at sub-section 5.1 and
adequately tie together the other	implications	5.2 (see page 23-24 with yellow
elements of the paper?:		<mark>highlight</mark>).
5. Implications for research,	a separate section required	We have added theoretical
practice and/or society: Does the		implications and practical
paper identify clearly any		implications at sub-section 5.1 and
implications for research, practice		5.2 (see page 23-24 with yellow
and/or society? Does the paper		<mark>highlight</mark>).
bridge the gap between theory and		
practice? How can the research be		
used in practice (economic and		
commercial impact), in teaching,		
to influence public policy, in		
research (contributing to the body		
of knowledge)? What is the		
impact upon society (influencing		
public attitudes, affecting quality		
of life)? Are these implications		
consistent with the findings and		
conclusions of the paper?: Has		
attention been paid to the clarity of		
expression and readability, such as		
sentence structure, jargon use,		
acronyms, etc.:		

No & Indicators	Referee Comments	Our Comments
6. Quality of	Ok	Thank you very much
Communication: Does the paper		
clearly express its case, measured		
against the technical language of		
the fields and the expected		
knowledge of the journal's		
readership?		

Referee 3th

No & Indicators	Referee Comments	Our Comments
	Comments:	Thank you very much. We have revised all referee
	1. Author should	suggestions. Our revision notes are described in this
	explain the	table.
	characteristics of each	1. We apologize for not displaying regulations
	country, like regulation	between countries due to the limited number of
		words allowed. The focus of our research is on risk
		in Islamic banks where all bank regulations regulate
		that BOD and SSB have a supervisory and advisory
		function for managers in determining risk.
		Some literature from regulators as the basis of our
		argument:
		"The BOD shall ensure the existence of an effective risk management structure for conducting IIFSs' activities, including adequate systems for measuring, monitoring, reporting and controlling risk exposures (IFSB, 2005)."
		BOD is responsible for developing risk
		management mechanisms and systems to protect
		the interests of IAH fund owners (SBP, 2018). Bank
		Negara Malaysia as the banking regulator in
		Malaysia through the 2013 Islamic financial
		services law states that the BOD determines and

No & Indicators	Referee Comments	Our Comments
		oversees the implementation of risks and risk
		management systems that are commensurate with
		the nature, scale and complexity of the business and
		institutional structure (BNM, 2013).
		SSB is also indirectly involved in risk
		determination:
		"In fact, other IFSB standards – such as those on risk management, capital adequacy and supervisory review process – also contain requirements and recommendations aimed at ensuring that an appropriate Sharī`ah governance system is in place." (IFSB, 2009)
		Furthermore, the shariah governance framework
		prepared by the IFSB and AAOIFI states that SSB
		must oversee and approve the calculation of profit
		or loss and the distribution of profit sharing given
		to owners of IAH funds (IFSB, 2022) which is the
		source of RDRR. The above statement forms the
		basis for SSB involvement in determining risk
		management in IBs.
	2.Theory must be	2. We have added theoretical implications and practical
	stated in paper	implications at sub-section 5.1 and 5.2 (see page 23-24
		with yellow highlight).
	3. Supporting	3. To the best of the author's knowledge, there has been
	hypothesis must be	no previous study that can prove whether impact of
	provided with table for	BOD and SSB educational level, experience, and cross-
	previous research	membership diversity on Islamic bank risk. This is our
		contribution study. So, in the hypothesis section, our
		focus is on the logical framework for the relationship of
		each independent variable to the dependent variable.
	4.Characteristics of	4. Basically, we have presented the operating
	Islamic banks should	characteristics of Islamic banks in the introduction. We

No & Indicators	Referee Comments	Our Comments
	be explained in the	cannot explain it again in the method section because
	research method	the number of words in our paper is 13,274 (including
		references and Tables).
	5.Some variables are	5. We have added it on page 13 with yellow highlights.
	not explained like	However, we omitted FDR because we did not use this
	FDR, Moslem, LNGDP	variable in the research model.
	See comments in the	
	paper	
1. Originality: Does the paper	Not really, the paper	Thank you very much. The focus of our research is
contain new and significant	fails to explain the	Islamic bank risk and does not focus on shariah
information adequate to justify	characteristics of	compliance which is the main task of SSB. We do not
publication?:	Islamic banks which	distinguish between BOD and SSB because in the CG
	have different BOD	structure of Islamic banks, both boards have a
	and SSB	supervisory and advisory function for managers in
		determining risk (see our comments on point 1).
2. Relationship to	No, no theory is	We have revised the theory at the literature review
Literature: Does the paper	mentioned the paper	section (see page 4-6 with yellow highlight)
demonstrate an adequate		
understanding of the relevant		
literature in the field and cite		
an appropriate range of		
literature sources? Is any		
significant work ignored?:		
3. Methodology: Is the paper's	Not really, author	We have added the bank name and country of origin in
argument built on an	should explain which	the appendix (see page 39-40).
appropriate base of theory,	previous model that	
concepts or other ideas? Has	used, name of the bank,	
the research or equivalent	country origin	
intellectual work on which the		
paper is based been well		

No & Indicators	Referee Comments	Our Comments
designed? Are the methods		
employed appropriate?:		
4. Results: Are results	Not really, author	We apologize for not displaying regulations between
presented clearly and analysed	should add	countries. The focus of our research is on risk in Islamic
appropriately? Do the	characteristic of each	banks where all bank regulations regulate that the BOD
conclusions adequately tie	Islamic banks, country,	and SSB have a supervisory and advisory function for
together the other elements of	regulation related	managers in determining risk (we have explained this
the paper?:	governance	in our first comment (point 1).
5. Implications for research,	No mention for this	We have added theoretical implications and practical
practice and/or society: Does	issue	implications at sub-section 5.1 and 5.2 (see page 23-24
the paper identify clearly any		with yellow highlight).
implications for research,		
practice and/or society? Does		
the paper bridge the gap		
between theory and practice?		
How can the research be used		
in practice (economic and		
commercial impact), in		
teaching, to influence public		
policy, in research		
(contributing to the body of		
knowledge)? What is the		
impact upon society		
(influencing public attitudes,		
affecting quality of life)? Are		
these implications consistent		
with the findings and		
conclusions of the paper?		
6. Quality of	Good	Thank you very much.
Communication: Does the		
paper clearly express its case,		
measured against the technical		
	•	

No & Indicators	Referee Comments	Our Comments
language of the fields and the		
expected knowledge of the		
journal's readership?		

We really appreciate and thanks you for the constructive comments forwarded by the referee of the paper. We have revised the paper thoroughly based on the referee's suggestion. We believe that incorporating the referee's comments has totally improved the quality of the paper.

Kind regards

Authors

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REVISI TAHAP 2

Referee 1st (Recommendation: Minor Revision)

No. & Indicators	Referee Comments	Our Comments
	Please improve the readability	
	of the article. Somewhere it	
	fails to communicate the spirit	
	of the research work done by	
	you.	
1. Originality: Does the paper	It's okay	Thank you very much.
contain new and significant		
information adequate to justify		
publication?		
2. Relationship to	Significant literature explored	Thank you very much.
Literature: Does the paper	to establish the relations	
demonstrate an adequate	followed by an appropriate	
understanding of the relevant	citation	
literature in the field and cite		
an appropriate range of		
literature sources? Is any		
significant work ignored?		
3. Methodology: Is the paper's	Appropriate	Thank you very much.
argument built on an		
appropriate base of theory,		
concepts or other ideas? Has		
the research or equivalent		

No. & Indicators	Referee Comments	Our Comments
intellectual work on which the		
paper is based been well		
designed? Are the methods		
employed appropriate?:		
4. Results: Are results	Fails to communication	We have carried out the stages of data testing
presented clearly and analysed	results at par with his work	according to the literature. However, our
appropriately? Do the		research results are presented in the research
conclusions adequately tie		results section.
together the other elements of		
the paper?:		
5. Implications for research,	Mentioned	Thank you very much for the constructive
practice and/or society: Does		comments to complete research implication.
the paper identify clearly any		
implications for research,		
practice and/or society? Does		
the paper bridge the gap		
between theory and practice?		
How can the research be used		
in practice (economic and		
commercial impact), in		
teaching, to influence public		
policy, in research		
(contributing to the body of		
knowledge)? What is the		
impact upon society		
(influencing public attitudes,		
affecting quality of life)? Are		
these implications consistent		
with the findings and		
conclusions of the paper?:		

No. & Indicators	Referee Comments			Our Com	ments	;	
6. Quality of	Average	We	have	proofread	and	re-read	our
Communication: Does the	Author may work in order to	man	uscript.				
paper clearly express its case,	improve this part.						
measured against the technical							
language of the fields and the							
expected knowledge of the							
journal's readership? Has							
attention been paid to the							
clarity of expression and							
readability, such as sentence							
structure, jargon use,							
acronyms, etc.							

Referee 2nd (Recommendation: Major Revision)

No & Indicators	Referee Comments	Our Comments
	1. In the abstract policy/practical	We have added practical implications
	implications are missing and also	in abstract part. See page 1 with
	Re-visit the Keywords of the	yellow highlight.
	paper.	
	2. The manuscript cited too many	We have dropped several references
	literature in the introduction	that are not directly related to this
	section which actually make it	research gap.
	unbalanced. It is suggested to	
	please consult some standard	
	papers to structure	
	3. Unfortunately the	We realize that our research results
	connection/nexus between	reject many hypotheses. Even though

No & Indicators	Referee Comments	Our Comments
	BoD/SSB & Risk has not been	we have tested it with various data
	appropriately established and it	analysis methods. This is also the
	is my serious concern. The	reason for expanding the previous
	manuscript must highlight the	literature which emphasizes
	linking of the two with the help	conventional banks as a research
	of literature or practice in IBs.	sample. We argue that Islamic banks,
		which are younger than conventional
		banks, have regulations, governance
		structures that are not yet well-
		established, coupled with the
		complexity of operations, types of
		products and operations that are more
		complex. What's more, Islamic banks
		operate with conventional banks, the
		demographics of people in countries
		with religious backgrounds cause
		Islamic bank operations to become
		more complex.
	4. The selection of variables is not	1. Based on the introduction section,
	a self-choice please explain how	we write that "we expand the
	& why selected diversity	attributes of a BOD's diversity to a
	variables of BoD/SSB were	greater extent than previous studies
	taken and how they tie to risk.	focusing on gender diversity
		(Jabari and Muhamad, 2021;
		García-Meca et al., 2015, Khatib et
		al., 2020). The BOD is a group of
		people who are vital in deciding
		and overseeing organizational
		policies. Each board member may
		have different attributes, leading to
		differences in opinions,
		perspectives, ideas, and ways of

No & Indicators	Referee Comments	Our Comments
		solving problems and policies. The
		members of the BOD, with their
		various characteristics, play a role
		in risk-taking (Jabari and
		Muhamad, 2021; Aslam and
		Haron, 2021; Khan et al., 2020;
		Trinh et al., 2020). The BOD's
		diversity provides broader skills,
		opinions, and ideas, resulting in
		broader insights and better
		decision-making (Jabari and
		Muhamad, 2021). We expand the
		diversity attributes of the BOD by
		including its members' education
		levels, experience, cross-
		membership, and gender."
		2. So, we use the diversity of
		education levels, experience, cross-
		membership, and gender to expand
		on the previous literature. In
		addition, the choice of diversity
		indicators is based on the RDT
		theory (we explain this in the
		literature review section.
	5. I appreciate the methodology	Thank you very much.
	applied.	
	6. Suggesting few papers that	We have added these two references.
	might be helpful.	See page 3, 6, 7, 11, 28, 33 with yellow
	Zahid, S. N., & Khan, I. (2019).	<mark>highlight.</mark>
	Islamic corporate governance:	
	The significance and functioning	
	of Shari'ah supervisory board in	

No & Indicators	Referee Comments	Our Comments
	Islamic banking. Turkish Journal	
	of Islamic Economics, 6(1), 87-	
	108.	
	Khan, I., & Zahid, S. N. (2020).	
	The impact of Shari'ah and	
	corporate governance on Islamic	
	banks performance: evidence	
	from Asia. International Journal	
	of Islamic and Middle Eastern	
	Finance and Management 13(3),	
	483-501	
	7. Finally, Manuscript need English	We have proofreader and re-read our
	edit.	manuscript.
1. Originality: Does the paper	yes,	Thank you very much.
contain new and significant		
information adequate to justify		
publication?		
2. Relationship to	yes but to some extent	Thank you very much.
Literature: Does the paper		
demonstrate an adequate		
understanding of the relevant		
literature in the field and cite an		
appropriate range of literature		
sources? Is any significant work		
ignored?		
3. Methodology: Is the paper's	yes, appropriate	Thank you very much.
argument built on an appropriate		
base of theory, concepts or other		
ideas? Has the research or		
equivalent intellectual work on		
which the paper is based been		

well designed? Are the methods employed appropriate?need to develop good connections with theoryWe have connected research results with theory4. Results: Are results presented clearly and analysed appropriately? Do the conclusions adequately tie together the other elements of be paper?meed to develop good connections with theoryWe have connected research results with theoryend inguinehas5. Implications for research, practice and/or society? Does the paper bridge the gap between theory and practice? How can the research be used in practice (economic and commercial impacit) impacity in teaching, to influence public policy, in research (contributing to the body of knowledge)? What is the impact upon society (influencing public attitudes, affecting quality of life)? Are these implications consistent with the findings and conclusions of the paper? Has attention been paid to the clarity of expression and readability, such as sentence structure, jargon use, acronyms, etc:need improvementsWe have proofreader and re-read our manuscript.	No & Indicators	Referee Comments	Our Comments
4. Results: Are results need to develop good connections We have connected research results presented clearly and analysed with theory We have connected research results appropriately? Do the with theory Include the connected research results conclusions adequately tie good Thank you very much. 5. Implications for research, good Thank you very much. practice and/or society? Does good Thank you very much. the paper bridge the gap between theory and practice? How can good the research be used in practice (contributing to influence good public policy, in research, good Heresearch and connection upon society (influencing public attrued, affecting quality of Iffield the impact attrued, affecting quality of life)? Are these implications consistent with the findings and conclusions of the paper? Has Here implications of expression and readability, such as sentence structure, jargon use, acronyms, etc.: need improvements We have proofreader and re-read our	well designed? Are the methods		
presented clearly and analysed appropriately? Do the conclusions adequately tie together the other elements of the paper?with theorywith theory. See page 16-18 with green inghights5. Implications for research, practice and/or society? Does the paper bridge the gap between theory and practice? How can the research be used in practice (contributing to the body of knowledge? What is the impact attitudes, affecting quality of tartifiely? The these implications or collusions of the paper?BodThank you very much.1Note the paper bridge the gap between theory and practice? How can the research be used in practice (contributing to the body of knowledge? What is the impact attitudes, affecting quality of the paper? Has attention been paid to the clarity of expression and readability, such as sentence structure, jargon use, acronyms, etc.:with theorya the paper bridge the paper?6. Quality ofneed improvementsWe have proofreader and re-read out	employed appropriate?		
appropriately? Do the conclusions adequately tie together the other elements of the paper?incluients5. Implications for research, practice and/or society? Does the paper identify clearly any implications for research, practice and/or society? Does the paper bridge the gap between theory and practice? How can the research be used in practice (economic and commercial impact), in teaching, to influence public policy, in research (contributing to the body of knowledge)? What is the impact upon society (influencing public attitudes, affecting quality of life)? Are these implications consistent with the findings and conclusions of the paper? Has attention been paid to the clarity of expression and readability, such as sentence structure, jargon use, acronyms, etc.:med improvementsWe have proofreader and re-read our6. Quality ofneed improvementswe have proofreader and re-read our	4. Results: Are results	need to develop good connections	We have connected research results
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implications for research, practice and/or society? Does the paper bridge the gap between theory and practice? How can the research be used in practice (economic and commercial impact), in teaching, to influence public policy, in research (contributing to the body of knowledge)? What is the impact upon society (influencing public attitudes, affecting quality of life)? Are these implications consistent with the findings and conclusions of the paper? Has attention been paid to the clarity of expression and readability, such as sentence structure, jargon use, acronym, etc.:need improvementsWe have proofreader and re-read our	practice and/or society: Does		
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of expression and readability, such as sentence structure, jargon use, acronyms, etc.: 6. Quality ofneed improvementsWe have proofreader and re-read our	conclusions of the paper? Has		
such as sentence structure, jargon use, acronyms, etc.:6. Quality ofneed improvementsWe have proofreader and re-read our	attention been paid to the clarity		
jargon use, acronyms, etc.:Med improvementsWe have proofreader and re-read our6. Quality ofneed improvementsWe have proofreader and re-read our	of expression and readability,		
6. Quality ofneed improvementsWe have proofreader and re-read our	such as sentence structure,		
	jargon use, acronyms, etc.:		
Communication: Does the paper manuscript.	6. Quality of	need improvements	We have proofreader and re-read our
	Communication: Does the paper		manuscript.

No & Indicators	Referee Comments	Our Comments
clearly express its case,		
measured against the technical		
language of the fields and the		
expected knowledge of the		
journal's readership?		

We really appreciate and thanks you for the constructive comments forwarded by the referee of the paper. We have revised the paper thoroughly based on the referee's suggestion. We believe that incorporating the referee's comments has totally improved the quality of the paper.

Kind regards

Authors

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REVISI TAHAP 3

No. & Indicators	Referee Comments	Our Comments
	There are no comments	
1. Originality: Does the paper	The paper explores the relationship	Thank you very much for your
contain new and significant	between the diversity of the board of	comments. This paper expands
information adequate to justify	directors (BOD) and the shariah	previous literature, particularly in
publication?	supervisory board (SSB) and a range of	discussing the unique risks of
	risks faced by Islamic banks, including	Islamic banks.
	credit risk, insolvency, operations,	
	reputation, rate of deposit return risk	
	(RDRR), and equity-based financing	
	risk (EBFR). This comprehensive	
	examination of different types of risks	
	in the context of board diversity is a	
	unique aspect of the study.	
2. Relationship to Literature: Does	The paper demonstrates a reasonable	Thank you very much for your
the paper demonstrate an adequate	understanding of the relevant literature	comments. This study uses
understanding of the relevant	in the field of corporate governance	Resource Dependence Theory
literature in the field and cite an	and Islamic banking. It appropriately	(RDT) and economic and social
appropriate range of literature	cites a range of literature sources to	psychology approaches to
sources? Is any significant work	support its research findings and	explain the influence of SSB and
ignored?	theoretical framework, including	BOD attributes on Islamic bank
	references to the Resource Dependence	risk.
	Theory (RDT) and economic and social	
	psychology approaches. The paper also	
	acknowledges the existing research on	
	board diversity and its impact on	
	various aspects of risk in Islamic banks.	Thanks for the comments. We
		have added a sentence to explain
		the limitations of previous

Referee 1st (Recommendation: Minor Revision)

No. & Indicators	Referee Comments	Our Comments
	However, it's worth noting that the	research on page 9 with yellow
	paper could benefit from a more	<mark>highlight</mark> . We have also added a
	extensive discussion of prior studies	sentence to the study limitations
	and potential gaps in the literature. For	section to explain the potential
	instance, while it mentions the limited	for future research to fill gaps in
	research connecting the attributes of	the literature (see 22 with yellow
	Shariah Supervisory Board (SSB)	<mark>highlight</mark>).
	members to risk, it could have explored	
	this in more depth and discussed why	
	this gap exists. Additionally,	
	considering the limitations of the study,	
	it might have discussed how these	
	limitations relate to previous research	
	in the field. Overall, while the paper	
	cites relevant literature, there is room	
	for a deeper engagement with existing	
	scholarship and its implications for the	
	current study.	
3. Methodology: Is the paper's	The methodology employed in this	Thanks for the comments. We
argument built on an appropriate	study is critical in assessing the	use many of the board's diversity
base of theory, concepts or other	diversity of Board of Directors (BOD)	attributes: education, experience,
ideas? Has the research or	and Shariah Supervisory Board (SSB)	and cross-membership attributes.
equivalent intellectual work on	members and its impact on Islamic	
which the paper is based been well	banks' risk. It builds upon the previous	
designed? Are the methods	content by utilizing a comprehensive	
employed appropriate?:	framework to investigate education,	
	experience, and cross-membership	
	attributes, thereby extending the	
	understanding of corporate governance	
	in Islamic banks.	
4. Results: Are results presented	The results are presented clearly, and a	Thanks for the comments.
clearly and analysed	thorough analysis is conducted to	

No. & Indicators	Referee Comments	Our Comments
appropriately? Do the conclusions	assess the impact of board member	
adequately tie together the other	diversity on various aspects of Islamic	
elements of the paper?:	banks' risk. The conclusions effectively	
	tie together the diverse elements of the	
	paper, linking the methodology,	
	theoretical framework, and practical	
	implications to provide a	
	comprehensive understanding of the	
	study's findings.	
5. Implications for research,	The paper identifies implications for	Thanks for the comments.
practice and/or society: Does the	research, practice, and society. It	
paper identify clearly any	bridges the gap between theory and	
implications for research, practice	practice by offering practical guidance	
and/or society? Does the paper	for Islamic banks, regulators, and	
bridge the gap between theory and	policymakers. The findings can inform	
practice? How can the research be	board composition decisions,	
used in practice (economic and	governance reforms, and risk	
commercial impact), in teaching, to	management strategies in Islamic	
influence public policy, in research	banking. This has the potential to	
(contributing to the body of	enhance the stability and sustainability	
knowledge)? What is the impact	of Islamic financial institutions,	
upon society (influencing public	positively impacting both the industry	
attitudes, affecting quality of	and society by promoting effective	
life)? Are these implications	governance and risk management	
consistent with the findings and	practices. These implications align with	
conclusions of the paper?:	the paper's conclusions and findings.	
6. Quality of	The paper is generally clear in its	We have checked and re-read our
Communication: Does the paper	communication, taking into account the	paper and we have improved the
clearly express its case, measured	expected knowledge level of its target	sentence structure and occasional
against the technical language of	audience in the fields of corporate	use of jargon to improve the
the fields and the expected	governance and Islamic banking. It	overall readability of our paper.
knowledge of the journal's	effectively conveys its research	

No. & Indicators	Referee Comments	Our Comments
readership? Has attention been	findings and methodology. However,	
paid to the clarity of expression and	there is room for improvement in	
readability, such as sentence	sentence structure and occasional use	
structure, jargon use, acronyms, etc.	of jargon, which could enhance overall	
	readability, especially for readers with	
	limited familiarity with the subject	
	matter.	

Referee 2nd (Recommendation: Accept)

No & Indicators	Referee Comments	Our Comments
	the revised manuscript incorporated	Thanks for your constructive the
	suggestions/comments in letter and	comments. The comments have totally
	spirit	improved the quality of the paper.
1. Originality: Does the paper	yes, revised version has been	Thank you very much.
contain new and significant	improved	
information adequate to justify		
publication?		
2. Relationship to	yes, established good link with	Thank you very much.
Literature: Does the paper	literature	
demonstrate an adequate		
understanding of the relevant		
literature in the field and cite an		
appropriate range of literature		
sources? Is any significant work		
ignored?		
3. Methodology: Is the paper's	appropriate	Thank you very much.
argument built on an appropriate		
base of theory, concepts or other		
ideas? Has the research or		
equivalent intellectual work on		
which the paper is based been		

No & Indicators	Referee Comments	Our Comments
well designed? Are the methods		
employed appropriate?		
4. Results: Are results	yes	Thank you very much.
presented clearly and analysed		
appropriately? Do the		
conclusions adequately tie		
together the other elements of		
the paper?		
5. Implications for research,	yes	Thank you very much.
practice and/or society: Does		
the paper identify clearly any		
implications for research,		
practice and/or society? Does		
the paper bridge the gap between		
theory and practice? How can		
the research be used in practice		
(economic and commercial		
impact), in teaching, to influence		
public policy, in research		
(contributing to the body of		
knowledge)? What is the impact		
upon society (influencing public		
attitudes, affecting quality of		
life)? Are these implications		
consistent with the findings and		
conclusions of the paper? Has		
attention been paid to the clarity		
of expression and readability,		
such as sentence structure,		
jargon use, acronyms, etc.:		
6. Quality of	good	Thank you very much.
Communication: Does the paper		

No & Indicators	Referee Comments	Our Comments
clearly express its case,		
measured against the technical		
language of the fields and the		
expected knowledge of the		
journal's readership?		

We really appreciate and thanks you for the constructive comments forwarded by the referee of the paper. We have revised the paper thoroughly based on the referee's suggestion. We believe that incorporating the referee's comments has totally improved the quality of the paper.

Kind regards

Authors